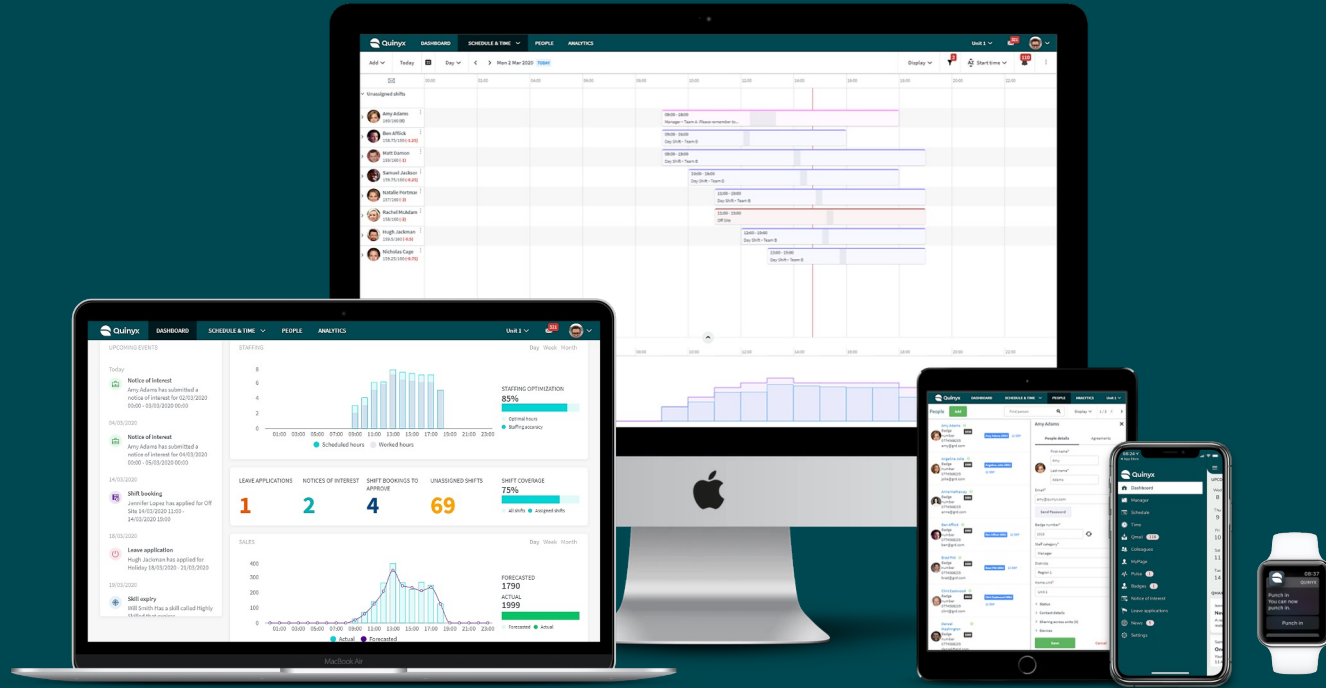




Annual Report #4

State of the Frontline Workforce 2023

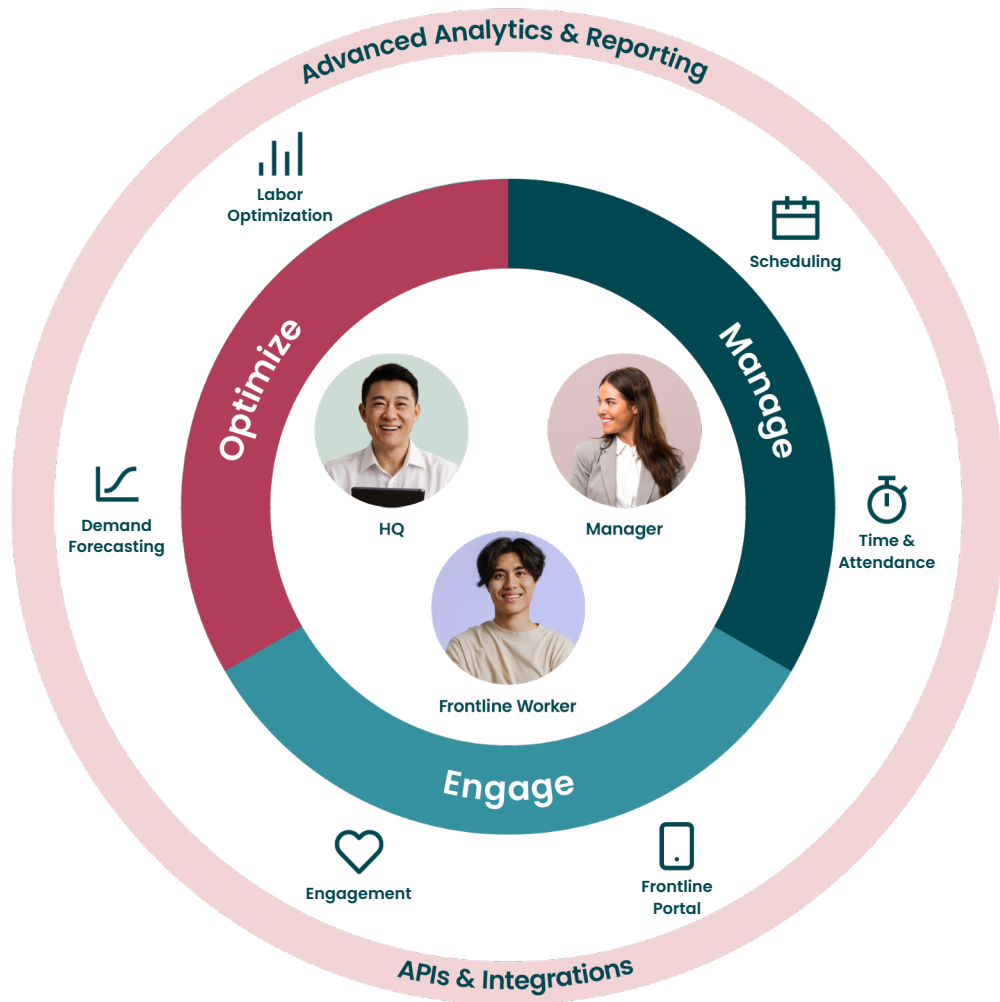


Workforce Management platform



Breaking the silos

One place that empowers your
HQ, managers and frontline
workers.



Frontline Heroes!



Purpose

“We create a better life for millions of people by improving their work lives. ”





State of the Frontline Workforce 2023



What do 13,000 frontline workers think about their future?

Can they thrive at work?

Are they happy with their work-life balance?

Do they have the tools to get the job done?

This is what we found..



**What do you think front line workers
miss the most in their current job?**



A person is walking from left to right across the frame. They are wearing a light blue button-down shirt over an orange t-shirt, dark blue jeans with a small tear at the knee, and white high-top sneakers with white socks. The background is a solid, muted pink color. The text "The Big Shift" is overlaid in the center in a large, white, sans-serif font.

The Big Shift



The labor market is
changing and
employees are more
important than ever
before



The New Rules of Frontline Engagement 2023

75% of frontline employees have considered quitting their jobs within the last year



Top three triggers:

1. Poor **work-life balance**
2. **Stress** at work
3. No room for **career development**



What can motivate the employees?



1.
**Higher degree of
recognition**

(39%)



2.
**Better
communication**

(39%)



3.
**Less stressful work
environment**

(34%)

62% experience work-related stress

Top three stress triggers:

1. Understaffing
2. Overtime
3. Lack of flexibility in regards to working hours



4 out of 10 believe that
the lack of flexibility in
their schedules is the
cause of increased
stress



49% reported they don't
have any say over their
work schedule



50% report their work schedule caused them to miss important social events or holiday celebrations



Communication

40% don't feel comfortable speaking directly with their manager when they have changes to their schedule



Yet **73%** don't have a work app for swapping shifts



And **88 %** primarily use
other communication
solutions than a work app.



Career

One in three workers
feel they don't have
opportunities for career
development.



66% would stay longer
in the company if they
had more development
opportunities.



Notable areas

- Reduce **stress**
- Offer more **flexibility** aka **work-life balance**
- Opportunity for **career development**



A man with long, dark, curly hair and a full beard is shown from the chest up. He is wearing a blue hooded sweatshirt and has his hands raised in a meditative gesture, with his fingers forming the 'OK' sign. The background is a solid, light pink color. The text 'Tech can help you find the harmony' is overlaid in the center of the image in a white, sans-serif font.

**Tech can help
you find the
harmony**

Less stress *please!*

Forecasts through AI

From gut feelings to data-driven decisions

- Predict when you will be busy and less busy for more accurate staffing
- Stay close to trends, your campaigns and og seasonal fluctuations
- When do we have time for the non-customer related tasks

If we get it right...

- **A healthier working environment -> happier employees**
- **Better customer experiences**
- **Optimize labor costs**



An example form a customer

Roadchef



Kundecase

Roadchef

“Our gut feeling told us that the highest demand in the day has always been around 12:00 but with AI forecasts we saw the demand start to significantly increase from around 11:15”.

AI hyperlocale forecasting helped them to:

- *95% accuracy in the staffing forecast (up to 5 weeks)*
- *“No more 9-5 jobs”*
- Schedules that incorporate employee wishes and still meet demand

por favor
Flexibility aka work-life balance



We're set out everyday to **create amazing guest experiences** and we truly believe that if we have **happy employees**, we will get **happy guests**.

Employee happiness plays a key role in **customer satisfaction**, but **satisfied employees** are also **less absent** and **more productive**.



How to get happy employees then..?

- Democratic scheduling...(!)
- Opportunity to register personal schedule preferences before the schedule is created
- Be able to change shifts afterwards with your colleagues

Automated their scheduling with algorithms



*“The level of **guest satisfaction** and **commercial success** has really been a **result** of that level of **employee happiness** and **engagement** that CitizenM has **thanks to optimal schedules.**”*

- **Matthew Bell**, Director of Hotel Operations

Notable improvements

- 80% of employees reported that schedules was improved
- Better fairness!
 - distribution of morning vs night shifts
 - consecutive days off
 - longer shifts
- Time saved for managers
 - from 4 hours to 15 min (per hotel/month)
- Full compliance with local labour laws and regulations



Career development

learningbank 

The background is a solid light pink color. It features several large, 3D-rendered geometric shapes. In the top left, there is a pink semi-circular ring. In the top right, there is a teal semi-circular ring. On the left side, there is a large teal semi-circle. At the bottom, there is a pink semi-circle. The text 'Tak !' is centered in the middle of the image.

Tak !